The 27th Annual WHMA Conference

Planning with Optimism

Taylor St. Germain Speaker and Analyst



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2019 Forecast Results

Despite all the noise.

	Duration	Accuracy
US GDP	18	98.1%
US Ind. Production	16	99.7%
Europe Ind. Production	16	97.4%
Canada Ind. Production*	18	99.7%
China Ind. Production	13	99.5%
Retail Sales	16	98.9%
Housing (Single Family Units)	26	97.6%
Employment (Private Sector)	30	99.9%

ITR Economics provides the best economic intelligence to reduce risk and drive practical and profitable business decisions.

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*Based on December Estimates

Summary February 2020

Macroeconomic Signals for 2020-2021

US

ITR ECONOMICS

Global

Segment Thinking Into 3 Time Periods

2020 2021 - 2029 2030 - 2040

Global Issues Impacting Our Businesses

Tariffs - Nationalism

Leading Indicator Signals are Mixed

Know which ones matter to you

How to track the leading indicators

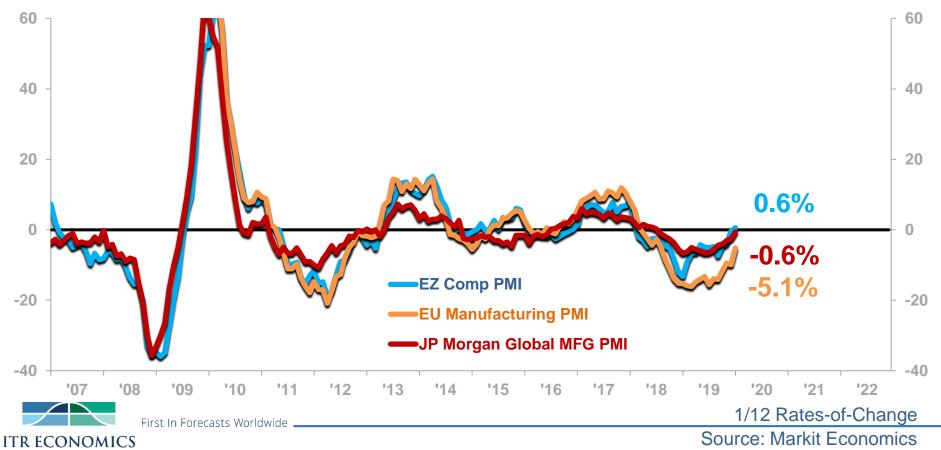


Global Partners



Leading Indicators Portend Rise later in 2020

Global Leading Indicators



A Crucial 8% for the USA

World Industrial Production Index to G7 Leading Indicator



A Downward Signal from the World IP

US Industrial Production Index to World Industrial Production Index



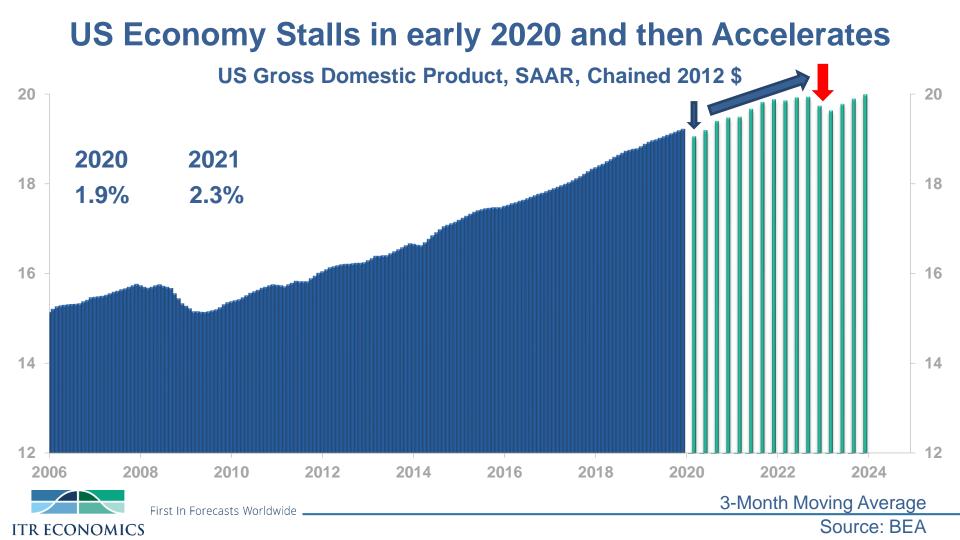
General Economic Outlook



Presidential Party Versus Policy

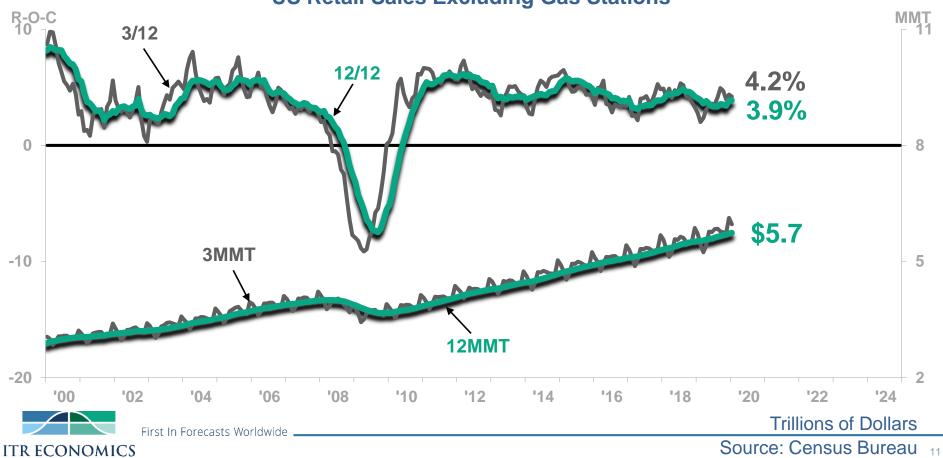
US Real Gross Domestic Product Growth One Year After the Election





Expansion in Retail Sales Expected During 2020 and 2021

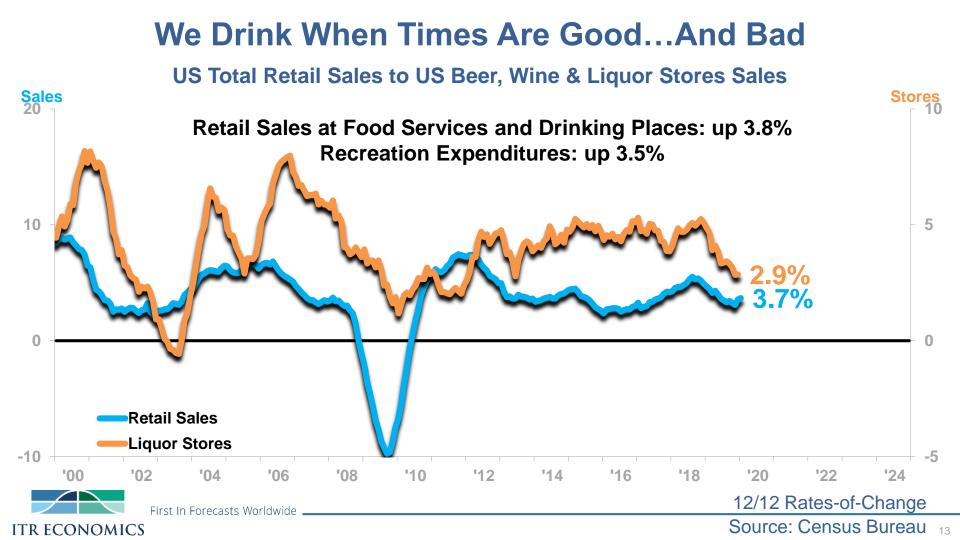
US Retail Sales Excluding Gas Stations



What's Rising and What's Not

US Retail Sales

_								
		Light Ve	hicle Sales -1.	3 🗖				
		С	lothing Stores	-0.6 属				
_		J	ewelry Stores	-0.3 Ĭ				
_	Bldg Ma	aterials, G	arden, Supplie	es -0.2 I				
_			Furniture	Stores	0.8			
_		Genera	I Merchandise	Stores	1.3			
Health and Personal Care Stores Beer, Wine & Alcoholic Beverage Grocery Stores			2.5					
			2.9					
			3.0					
_			Resta	urant		4.8		
_			Online Re	tailers				
-9)	-6	-3	C	3	6	9	12
		First In Fore	casts Worldwide				12/12 Rate	es-of-Change
ITR	ECONOMIC						Source: US Ce	ensus Bureau



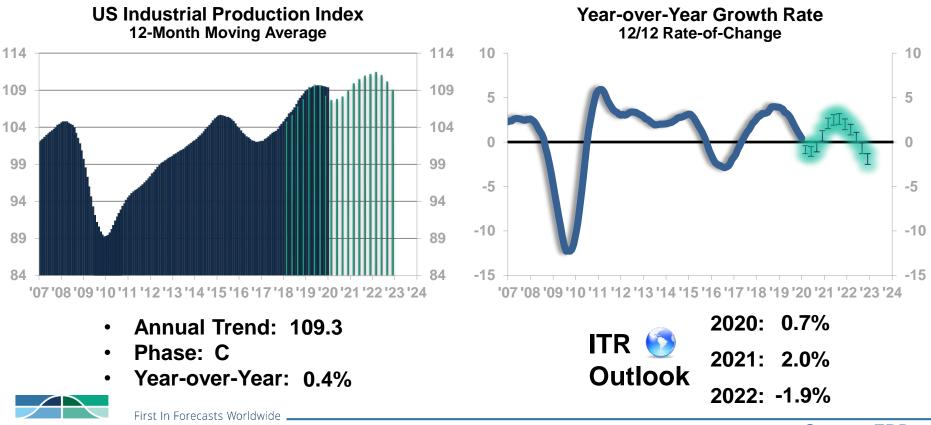
It Is Important to Think a Half Business Cycle Ahead

US Industrial Production to Gross Domestic Product



Approaching a Cyclical Low

US Industrial Production Index

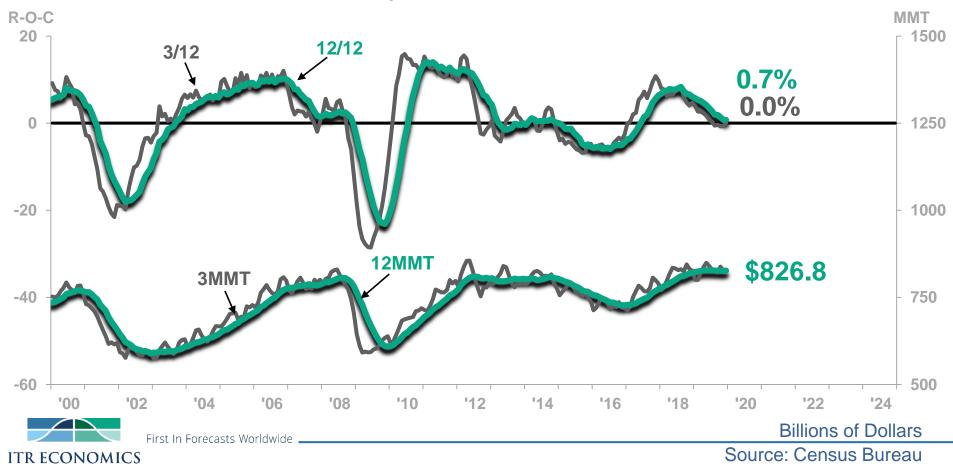


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Source: FRB

CAPEX Expected to Improve in 2H20

US Nondefense Capital Goods New Orders w/o Aircraft



U.S. Economic Leading Indicators

Indicator	Trend	Comments	Lead Time (months)
ITR Consumer Activity Leading Indicator	Rise	Potential April 2019 low	14
ITR Financial Leading Indicator	Rise	Potential August 2019 low	14
JPMorgan Global PMI	Rise	Jan 2019 1/12 r-o-c low	12
OECD Leading Indicator	Rise	August 2019 1/12 low	10
G7 Leading Indicator	Rise	Tentative August 2019 Low	10
Purchasing Managers Index (PMI)	Rise	Tentative September 2019 1/12 low	9
ITR Leading Indicator	Rise	Tentative October 2019 low	8
Wilshire Total Market Cap	Rise	Probable Feb 2019 low	8
US Leading Indicator	Decline	1/12 still in decline	8
Single-Family Housing Starts	Rise	12/12 up. Aug 2019 low. Positive Checking Pts.	8
Total Industry Capacity Utilization	Decline	1/12 still in decline	6
US Exports – World	Rise	Tentative Jun 2019 3/12 low	4

ITR ECONOMICS Sources: ITR Economics, Institute for Supply Management, OECD, Yahoo Finance, The Conference Board, US Census Bureau, FRB 17

Rate-of-Change A Management Tool



Decision Making

A Powerful Management Tool Rate-of-Change

	Raw	_	<u>3MMT</u>	<u>3/12</u>	<u>12MMT</u>	<u>12/12</u>
Feb-18	1.5					
Mar-18	1.4					
Apr-18	1.5		4.4			
May-18	1.3		4.4			
Jun-18	1.3		4.2			
Jul-18	1.6		4.1			
Aug-18	1.6		4.2			
Sep-18	1.5		4.5			
Oct-18	1.7		4.7			
Nov-18	1.6		4.8			
Dec-18	1.7		4.8			
Jan-19	1.7		5.0		→ 18.2	
Feb-19	1.7		5.0		18.4	
Mar-19	1.6		5.1		18.6	
Apr-19	1.7		5.0	13.6%	18.8	
May-19	1.5		5.0	13.6%	19.0	
Jun-19	1.5		4.8	14.3%	19.2	
Jul-19	1.9		4.7	14.6%	19.4	1.6%
Aug-19	1.7		4.9	16.7%	19.7	4.8%
Sep-19	1.7		5.1	13.3%	19.8	5.9%
Oct-19	1.9		5.3	12.8%	20.0	8.1%
Nov-19	1.7		5.3	10.4%	20.2	10.4%
Dec-19	1.7		5.3	10.4%	20.3	11.5%
Jan-20	1.7		53	6.0%	20.3	11.5%

3/12 Rate-of-Change

$$= \frac{January\ 2020\ 3MMT}{January\ 2019\ 3MMT} \times 100 - 100$$

 $=\frac{5.3}{5.0} \times 100 - 100 = 6.0\%$

12/12 Rate-of-Change

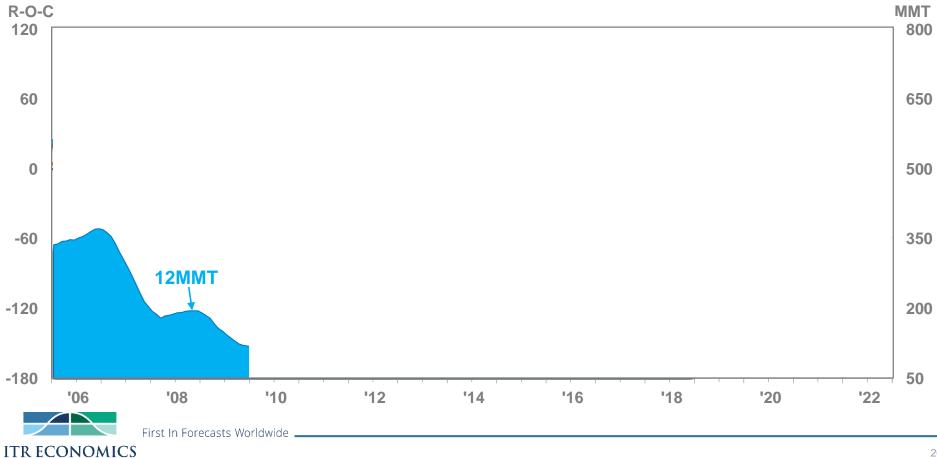
$$= \frac{January \ 2020 \ 12MMT}{January \ 2019 \ 12MMT} \times 100 - 100$$

$$=\frac{20.3}{18.2} \times 100 - 100 = 11.5\%$$



First In Forecasts Worldwide

Rate-of-Change – A Management Tool



Tariff

A tax or duty that a government charges on goods coming into or going out of their country

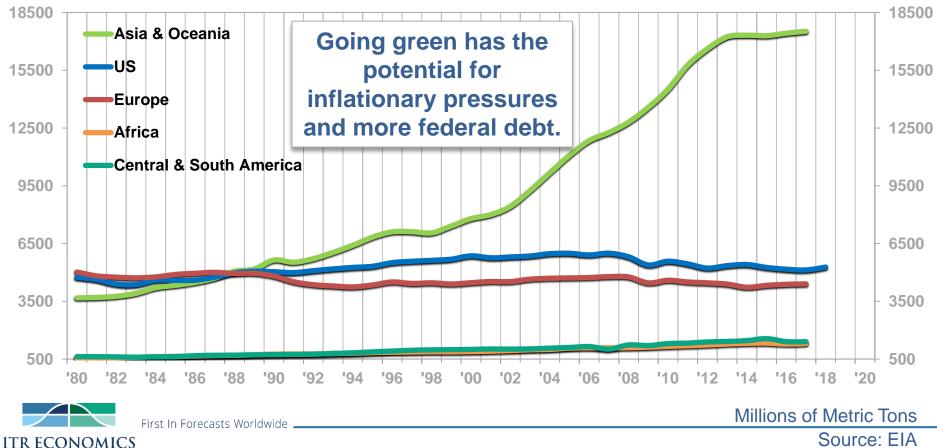
Tariffs and Other Things





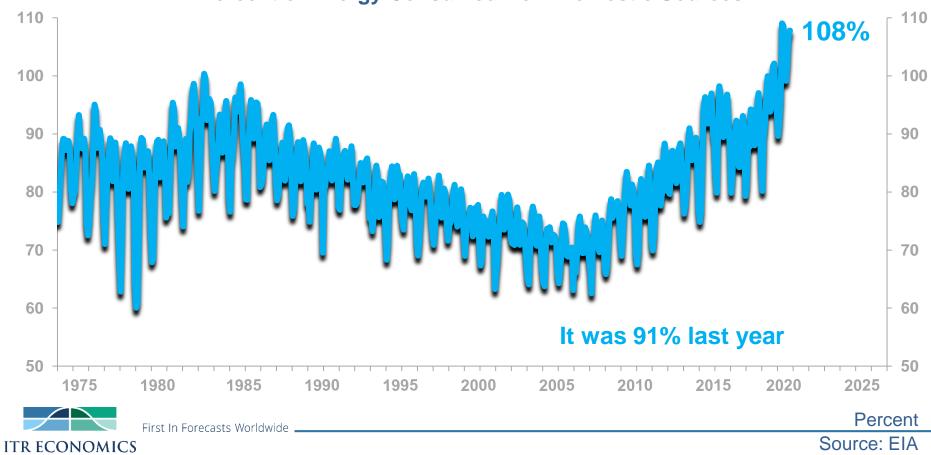
Ongoing Demand for the Industry

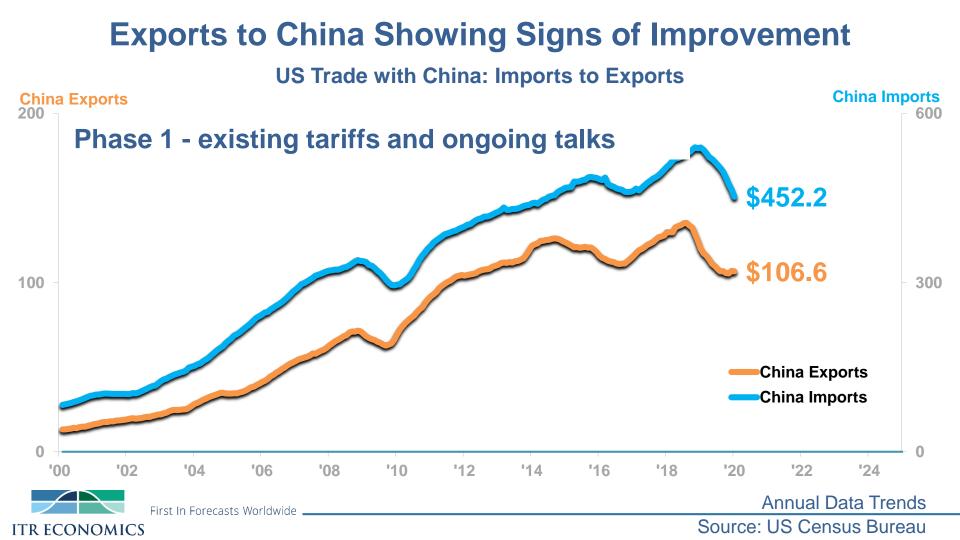
World Carbon Dioxide Emissions



An Energy Independent Nation

Percent of Energy Consumed from Domestic Sources



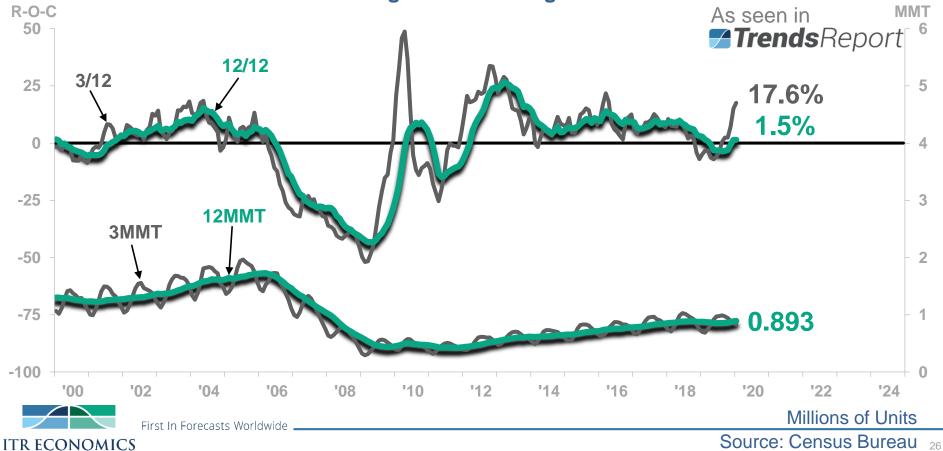


Housing



More Rise Ahead

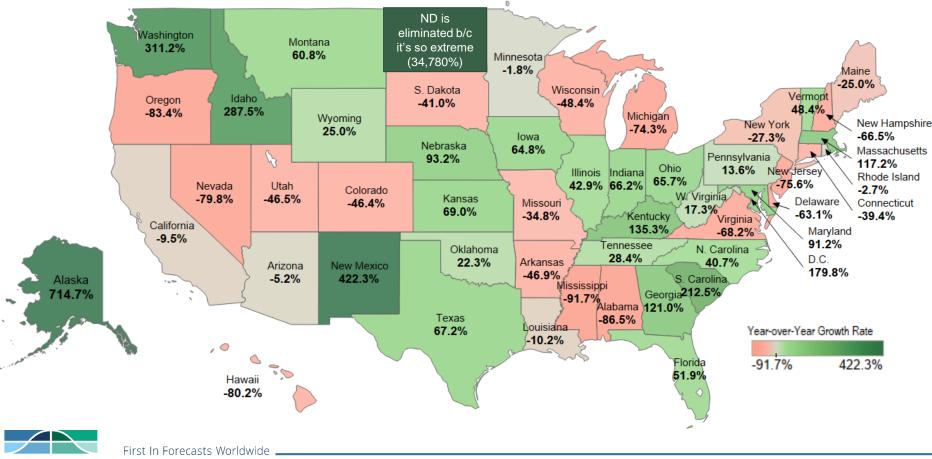
US Single Unit Housing Starts



Additional Upside Signals for an Industry and the Economy



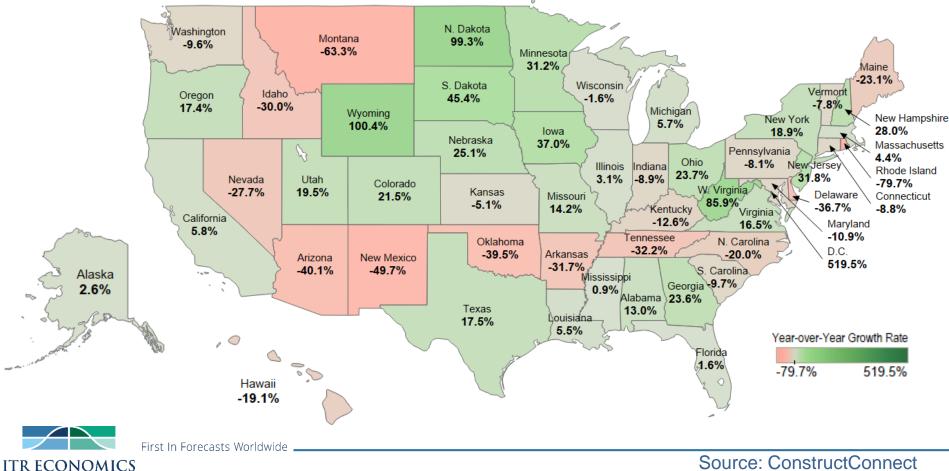
US Private Office Construction – New Projects



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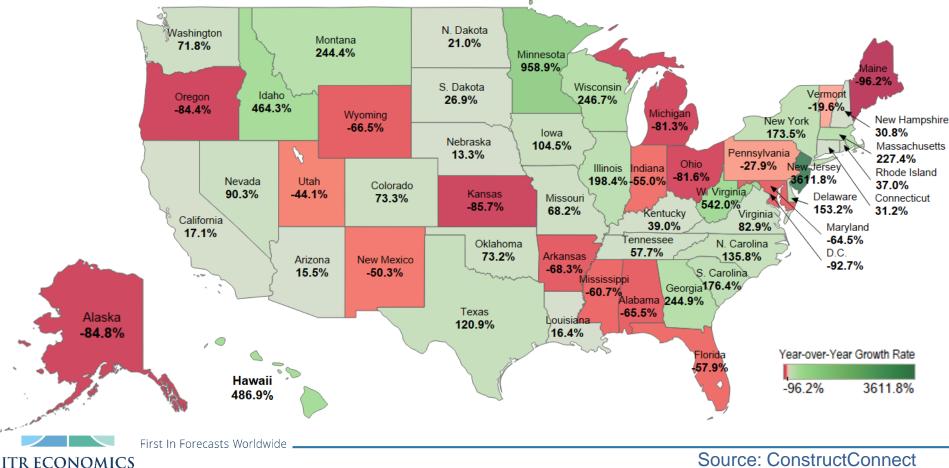
Source: ConstructConnect

US Education Construction – New Projects



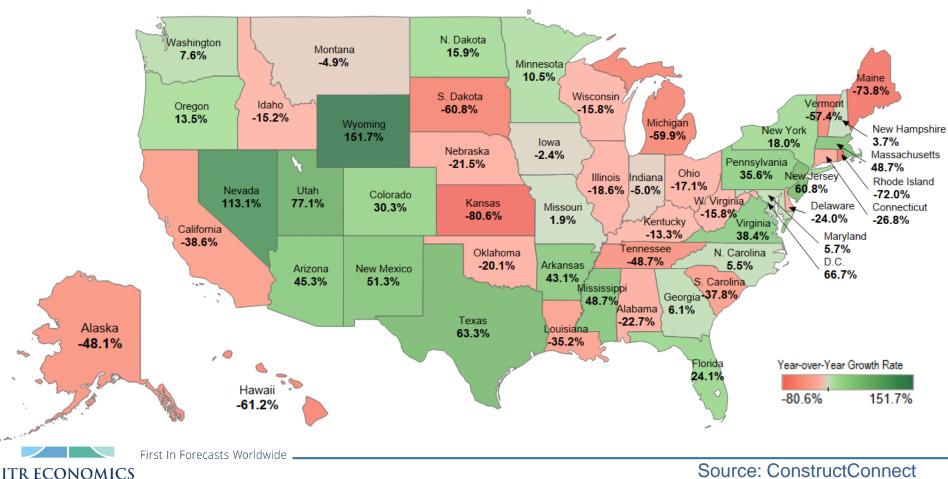
Source: ConstructConnect

US Hospital Construction – New Projects



Source: ConstructConnect

US Government Construction – New Projects



Servicing the Debt is What Matters

Consumer Delinquency Rates (over 90 days delinquent)



Financial Markets

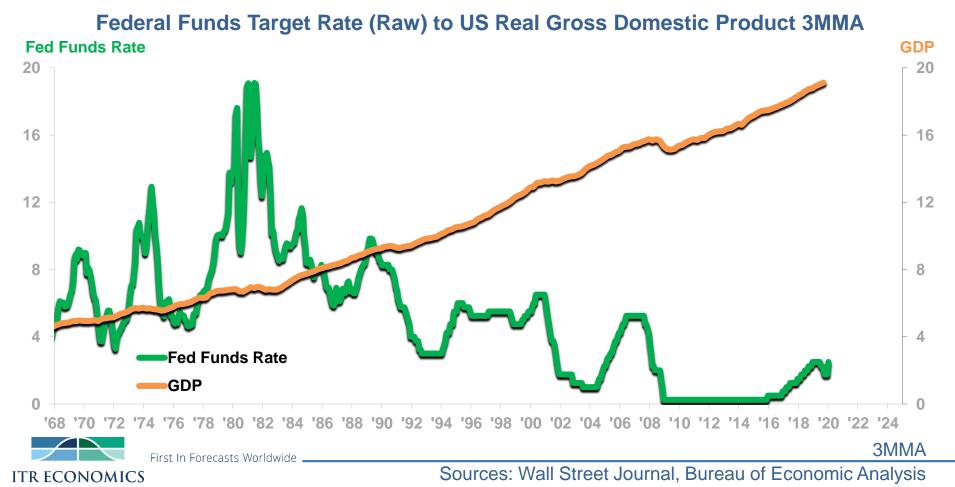
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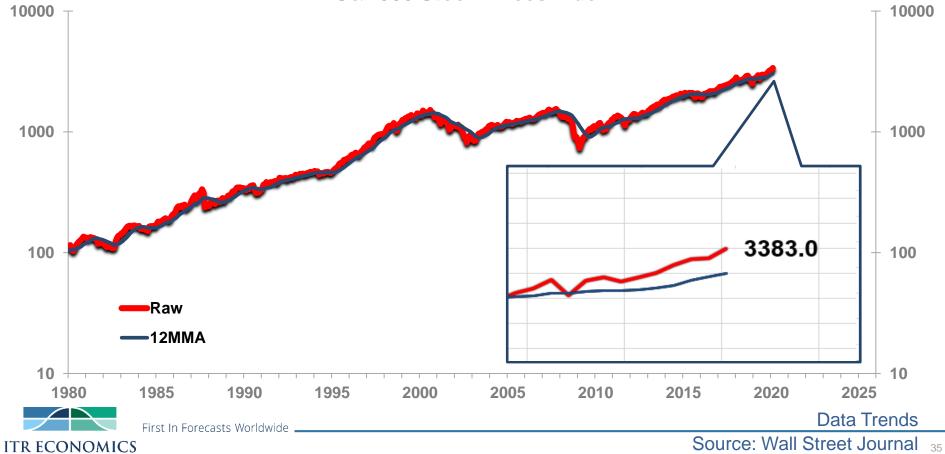


Changes in the Fed Funds Rate Not Impacting GDP Growth



Normal Long-Term Ascent







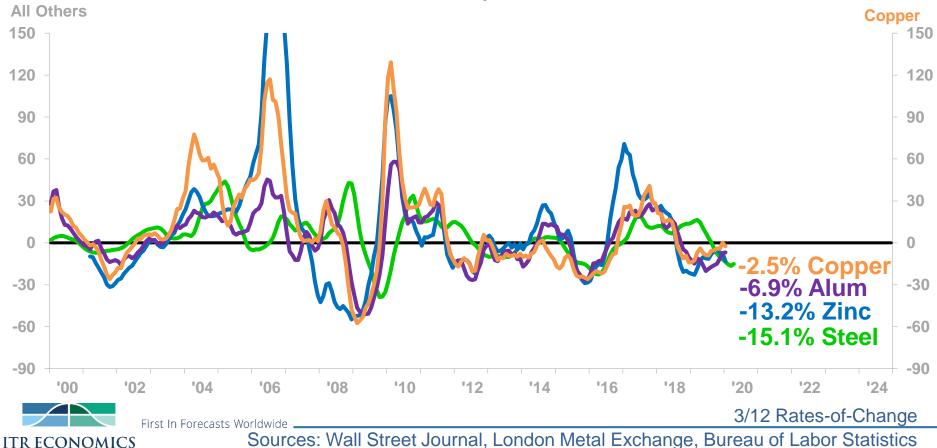
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Rates-of-Change Signal Pricing Pressure is Building

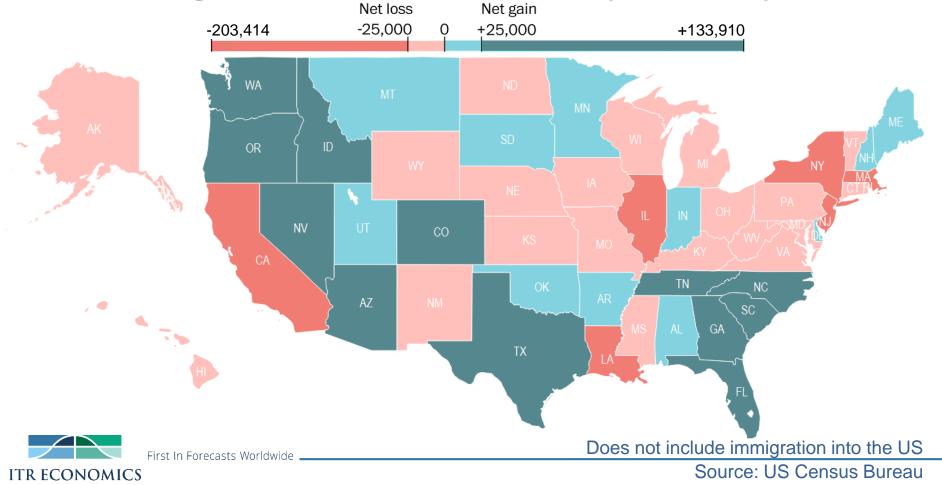
Commodity Prices



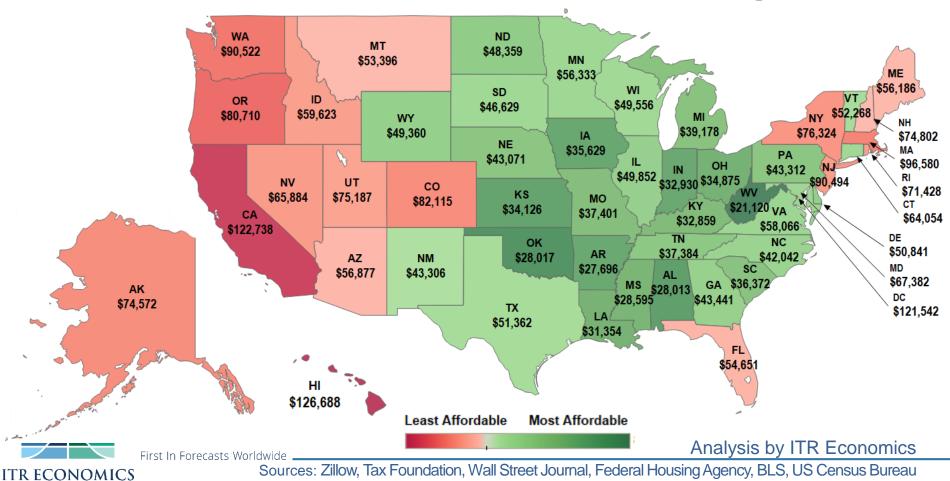
Employment



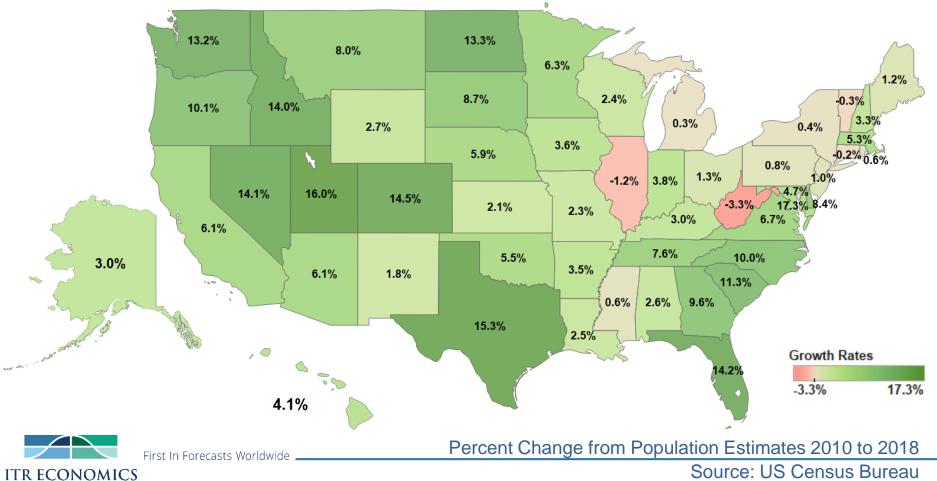
Net Migration Between States, July 2018-July 2019



Household Income Needed to Afford an Average Home



State Population Growth Rates

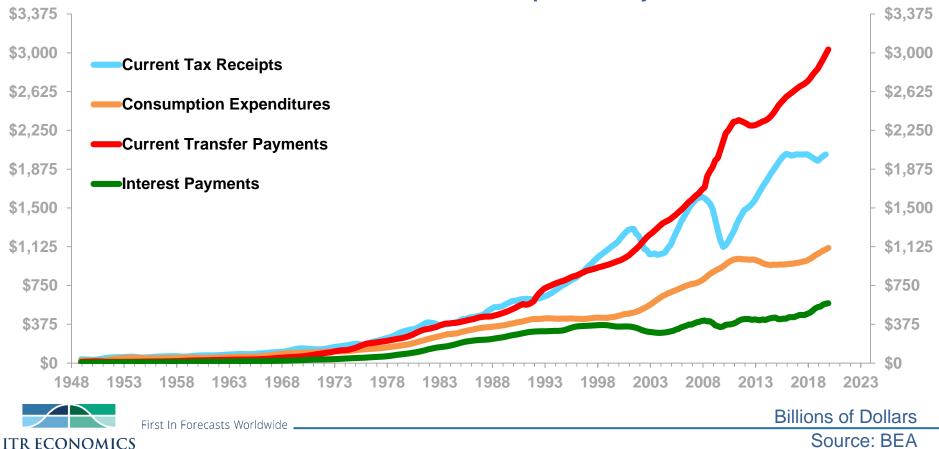


The Long View Prosperity in the Age of Decline

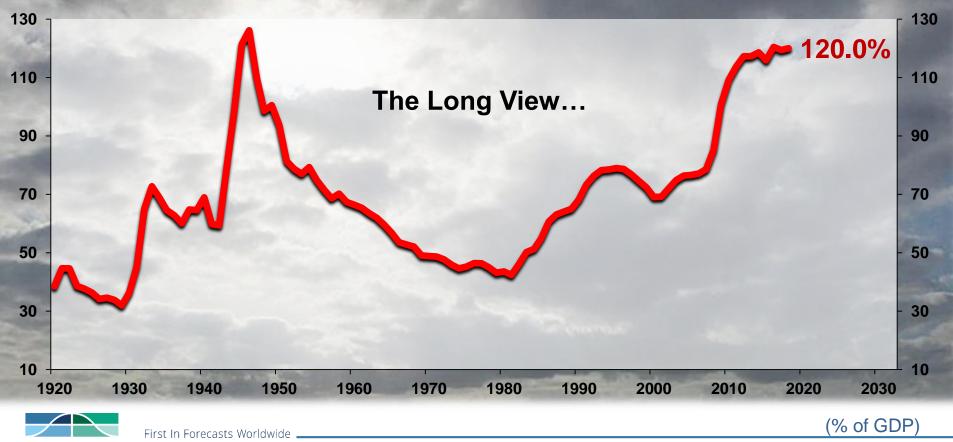


Issues Government Will and Won't Tackle

US Federal Government Receipts and Payments



Total U.S. Public Debt



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Source: USgovernmentspending.com

CBO Projection Statistics

	Α	В	С	D	Е
	<u>(B+C+D)/E</u>	<u>Net Interest</u>	<u>Healthcare</u>	Social <u>Security</u>	Total <u>Spending as</u> <u>% of GDP</u>
2018	56.8%	1.6%	5.2%	4.9%	20.6%
2019 - 2028	63.4%	2.7%	6.0%	5.5%	22.4%
2029 - 2038	69.1%	3.6%	7.4%	6.2%	24.9%
					Percentage of GDP

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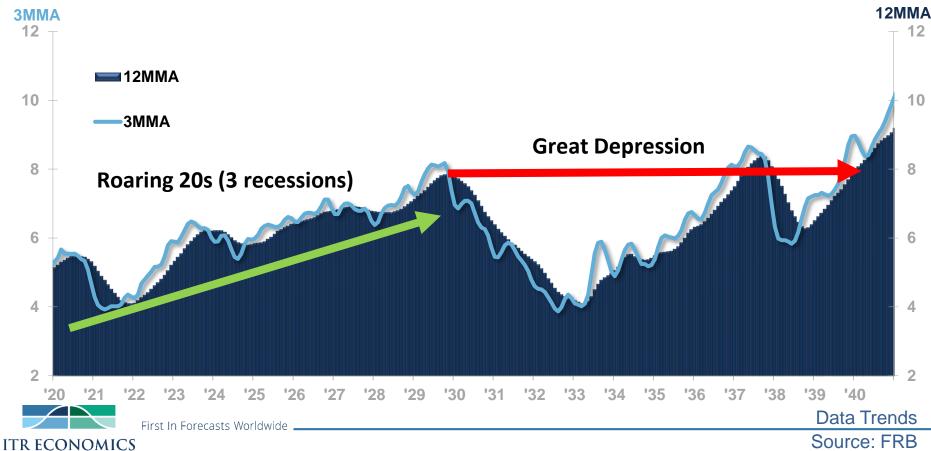
First In Forecasts Worldwide

Percentage of GDP

Data Source: CBO, 2018 Long-Term Budget Outlook

A Model for the Future

US Industrial Production Index



What to Tell the Kids

- 1. Live *below* their means
- 2. Learn a second language
- 3. Each household should have multiple or diverse income streams
- 4. Choose career(s) oriented toward the "opportunities"
- 5. Pay off as much debt as possible by 2030
- 6. Be ready to *buy* at the price cycle low in the depression
- 7. Be self-reliant





The Road Ahead

It is important to know where you are relative to the general economic trend

2020 Mid-20 low point in the business cycle, growth in 2H202021 Growth

2022-23 Backside of the Business Cycle



<u>4 Pieces of Actionable Advice for Late Phase C</u>

- Develop your rates-of-change so you will know when the trough is near (Use the ITR Checking Points[™])
- 2. Cash Management for proper allocation and Inventory Control if applicable
- 3. Prepare to be busier in 2H20 set proper expectations.
- 4. Start thinking about opportunistic purchases in late 2022



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